COUNTY OF ORANGE



OFFICE OF THE TREASURER-TAX COLLECTOR

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JOHN M. W. MOORLACH, C.P.A., CFP $^{\text{TM}}$ ORANGE COUNTY TREASURER-TAX COLLECTOR ORANGE COUNTY

John M. W. Moorlach, Certified Public Accountant and Certified Financial Planner TM, was appointed to fill the vacancy of Treasurer-Tax Collector on March 17, 1995. The resignation of the former Treasurer, due to the County's \$1.64 billion in investment losses, provided this opportunity for John to improve a financial situation that he tried to prevent.

John challenged the six-term incumbent for the Orange County Treasurer-Tax Collector position in the June 1994 primary. He assembled a fine group of supporters, including Congressman Chris Cox as Honorary Campaign Chair http://www.key3media.com/comdex/spring2000/it_cox.html, in the first challenge of the incumbent since he was initially elected in 1970. John addressed many issues relating to the County's investment strategies, including encouraging an emphasis on the preservation of capital (safety) and opposition to the aggressive use of leverage (arbitrage), derivatives, and not marking securities to market values. The campaign received national attention, including several articles in *The Wall Street Journal*, with John garnering nearly forty percent of the votes cast.

Just prior to the June 7, 1994 election, John wrote a letter to the Chairman of the Board of Supervisors detailing the aggressive nature of the County's portfolio. In the conclusion of this May 31st letter John warned that the Board should "prepare for a worst case scenario." The Board chairman did not respond. Standard & Poor's and Moody's were not concerned. The participants in the County's portfolio incorrectly concluded that John's warnings were "political rhetoric." Six months later the portfolio imploded, proving John's warnings and "resulting in large losses of investor dollars."

Accordingly, John has the distinction of having predicted the largest municipal bond portfolio loss and bankruptcy in U. S. history. Consequently, John has been in demand as a public speaker and has been featured in hundreds of newspapers and magazines, and on numerous television and radio programs. He was the cover story for the October 1998 issue of "*Treasury & Risk Management*,"

http://www.treasuryandrisk.com/. Local honors include being recognized as the "1994 Newsmaker of the Year" by the *Newport Beach/Costa Mesa Daily Pilot*, as well as being included in its annual listing of the 103 most influential people in Costa Mesa and Newport Beach every year from 1995 to 1998.

John's role in trying to avert the County's bankruptcy filing has been discussed in several books, including:

"From Goat Hill to City of the Arts: The History of Costa Mesa" by Robert M. Wilson, 2000, Seven Locks Press. http://www.sevenlockspress.com/

"Agents Orange" by Thomas C. Rogers, 2000, Self-Published.

"When Government Fails: The Orange County Bankruptcy" by Mark Baldassare, 1998, University of California Press. http://www.ucpress.edu/books/

"F.I.A.S.C.O.: Blood in the Water on Wall Street" by Frank Partnoy, 1997, W. W. Norton & Company. http://www.wwnorton.com/catalog/fall97/fiasco.htm

"Big Bets Gone Bad: Derivatives and Bankruptcy in Orange County" by Philippe Jorion, 1995, Academic Press, Inc. http://www.gsm.uci.edu/^jorion/oc/case.html

TREASURER-TAX COLLECTOR

John was recently referred to as the "town crier" by the Orange County Register (Nov. 8, 1999), for his public positions on grading school bond measures and opposing immediate borrowing against tobacco settlement proceed payments. Article quotes include:

"I find him to be one of the most down-to-earth and least political officials in Orange County. He's candid, and I think he's genuinely concerned with fiscal responsibility. And I think he's one of the smartest guys in the County."

Bill Mitchell, government watchdog and Former Chairman of Common Cause

"He gets an A grade on his performance. He's trying very hard to be open and above board, and he's done an outstanding job of watching our money."

Chuck Smith, Chairman of the Board of Supervisors

"He can be trusted with the County's money."

Tricia Harrigan, League of Women's Voters' County-government watchdog

Subsequent to these accolades, John successfully spearheaded the derailment of a suspicious potential sale of the 91 Freeway toll lanes. "How can it be that O. C. Treasurer John Moorlach is almost the lone elected skeptic in this town?" Jonathan Lansner, O. C. Register, December 7, 1999.

"Moorlach is now quite obviously one of the county's political giants. He startled politically well-connected toll road interests when he condemned a proposed insider deal to sell the 91 toll road; the deal went nowhere. Usually arrogant Wall Street investment-house giants nervously monitor his pronouncements. One sure sign that his star has risen is that other Republican officials regularly take petty shots at him - almost always off the record." O.C. Weekly, November 3, 2000

John successfully ran to fill the remaining two-year term of his predecessor in March 1996. During this election cycle, John also successfully campaigned against the flawed County Charter proposal, Measure T. This followed his opposition nine months earlier of the defeated sales tax proposal, Measure R, declaring

that it would dampen the since realized economic recovery. John also successfully lobbied and campaigned for term limits for Costa Mesa City Council members, which passed by nearly eighty percent in the November 1996 election. He ran unopposed for a four-year term, attaining the highest number of votes in Orange County on June 2, 1998.

With the desire to alleviate a long-term financial issue to free up funds to resolve short-term needs, John wrote Measure G, which appeared on the November 2000 ballot. This measure attempted to use one-sixth of the tobacco settlement revenues, that the county was projected to receive over the next forty years, toward debt retirement. Although it would have saved taxpayers more than \$450 million, it only garnered 46% of the vote. A competing measure prevailed allocating these funds toward health care to a much greater percentage than seen elsewhere around the nation.

John has achieved significant accomplishments during his brief tenure, including:

- Issuing comprehensive monthly Treasurer's Management Reports that provide full disclosure regarding the County's composition and management of its investments. http://www.oc.ca.gov/treas/
- Establishing the Treasury Oversight and Treasurer's Advisory Committees.
- Writing an Investment Policy Statement that received the Certification of Excellence Award from the Municipal Treasurers' Association of the U.S. and Canada.
- Returning the management of the County's investment portfolios in-house, thereby reducing investment expenses by a minimum of \$1.3 million per year.
- Receiving the highest possible rating, AAA/V-1+, from Fitch IBCA for the County's two Money Market Investment Pools.
- Making significant departmental budget cuts, while implementing improved banking, cash flow forecasting, accounting, investing and portfolio compliance technologies.
- Initiating a quarterly external monitoring review of the County's investment pools for compliance purposes.
- Achieving the best tax collection statistics in over a dozen years.
- Assisting in the due diligence of more than \$1.5 billion of County issued debt.
- Hosting the annual Treasurer's Conference for Orange County municipality elected officials and staff.
- Assisting in the largest litigation settlement in United States municipality history, totaling more than \$800 million.
- Protecting the integrity of the recent information technology and communications multimillion dollar contract bidding process by sitting on the Information Outsourcing Steering Committee and recommending the inclusion of two Grand Jury members in the selection review meetings.
- Serve on the Results Oriented Government Steering Committee responsible for implementing the County Performance Measurement component for department business plans and budgets.
- Submitting numerous legislative modifications that have been signed into state law.

John is a member of the County's Audit Oversight Committee, is an ex-officio member of the County's Public Financing Advisory Committee, and is a director and past Chairman of the Orange County Employee Retirement System (OCERS) Board of Directors. OCERS has nearly \$5 billion under management for the County's employees and retirees.

BALSER, HOROWITZ, FRANK & WAKELING (now RONALD BLUE & COMPANY)

Prior to serving as Orange County Treasurer-Tax Collector, John was Vice President of Balser, Horowitz, Frank & Wakeling, an Accountancy Corporation, http://www.bhfw.com/ and was the administrative partner of its Costa Mesa office. John began public practice in 1976 with Richard G. Boyer, C.P.A., who merged with Balser, Horowitz, Frank & Wakeling, founded in 1937, in 1978. John was a partner with the firm for more than ten years. The firm merged with Ronald Blue & Company on January 1, 2000. http://www.ronblue.com/index.swf

EDUCATION/PROFESSION

John graduated from California State University in Long Beach http://www.csulb.edu/ in 1977 and passed the C.P.A. exam in 1978. He completed his studies for the Certified Financial Planner designation in 1987. He has also earned a Certificate in Public Finance from the University of Delaware, www.udel.edu, Division of Continuing Education in 1995 and the Certificate of Achievement in Public Plan Policy (CAPPP) in Employee Pensions through the International Foundation of Employee Benefit Plans in 1999; http://www.ifebp.org/. John holds memberships in the American Institute of Certified Public Accountants, http://www.aicpa.org/, the California Society of Certified Public Accountants, http://www.aicpa.org/, the Financial Planning Association, http://www.gfoa.org/, the California Association of County Treasurers and Tax Collectors, http://www.gfoa.org/ and the State Association of County Retirement Systems, http://www.gfoa.org/ and the State

POLITICAL INVOLVEMENTS

In the June 1992, 1994 and March 1996 Republican primaries, John was elected to the Orange County Republican Central Committee in the 70th Assembly District, http://www.ocgop.org/. He has served on its Executive Committee as Assistant Treasurer and Chairman of its Precinct Advisory Committee. John is a member of the California Republican Party State Central Committee, http://www.cagop.org/ where he has served as the Co-Chair of the Taxation Committee and currently serves on its Audit Committee. He has served as President of the Costa Mesa Republican Assembly and Assistant Treasurer of the California Republican Assembly, http://www.ca-ra.org/. John was an Orange County 1996 Honorary Dole/Kemp County Chairman and a 1992 Bush/Quayle Campaign Co-Chair. In 1990 and 1992 he served as the Costa Mesa City Chairman for the Orange County Republican Party's Get-Out-The-Vote Campaign.

CALIFORNIA SESQUICENTENNIAL FOUNDATION

John serves on the California Sesquicentennial Foundation Board as its Vice President and is one of its founding directors, http://commerce.ca.gov/sesqui/home.htm. This nonprofit foundation was formed to handle the fund-raising aspects of the California Gold Discovery to Statehood commemoration, which began in 1998 and ran through the year 2000. In this capacity, John hosted the Orange County presentation of "Heading East - The Musical," a review of the Asian immigration experience over the past one-hundred-fifty years in California, for a successful three-day run in March 1999 at the Barclay Theatre, http://headingeast.vconline.org/,

http://www.dinkrecords.com/Dink_Records_Entry/Dink_Records_Main/albums/heading_east/ and www.newu.uci.edu/archive/1998-1999/winter/990301/9-99031-heading.html. He also assisted in raising funds to underwrite the "Concordia," http://www.classafloat.com/ in order for it to participate in the 1999

California Tallship events, in conjunction with Concordia University Irvine, http://www.cui.edu/. One visible impact of this involvement is the inclusion of "SESQUICENTENNIAL - 150 YEARS" on California license plates.

COMMUNITY INVOLVEMENTS

Although John is trying to limit his active involvements, he serves on the Advisory Council of the Nautical Heritage Society, http://www.california.org/, which operated the 145-foot topsail schooner "California," John was a thirteen-year active member of the Costa Mesa Rotary Club, which recently folded, is a "Paul Harris Fellow" and achieved more than ten years of perfect attendance, http://www.rotary.org/. He hosts the cable access program "The Orange County Conservative Report." Other active community involvements include being a member of the Old Courthouse Museum Society, http://www.ocparks.com/oldcourthouse, Orange County Historical Society, http://www.latimes.com/tcn/pilot, the Newport Beach/Costa Mesa Daily Pilot Editorial Advisory Board, http://www.latimes.com/tcn/pilot, honorary membership in the Noble Viking Charities of Orange County, http://24.9.142.40/users/noblevikings/index.htm, a director of the Orange County Coast Association, and as an Advisory Committee member for Defend the Bay, http://defendthebay.org/, and the Orange County Freedom

Advisory Committee member for Defend the Bay, http://defendthebay.org/, and the Orange County Freedom Committee. He recently served as the Honorary Chairman of the 1999 Annual Campaign for the Costa Mesa Senior Center, http://www.ci.costa-mesa.ca.us/srcenter.htm, and has been active in fund raising efforts on behalf of the Asian-American Senior Citizens Service Center, including the October 2000 Orange County fund-raising premier of "We Served with Pride." www.weservedwithpride.com.

Past board involvements have included serving in the capacities of Chairman of Christian Credit Counselors International, Vice President of Programs for the Costa Mesa Historical Society, http://www.goodtime.net/cme/locme036.htm, Treasurer and then President of Laurel Pines Camp and Conference Grounds, http://www.laurelpinescamp.com/, member of the Annual Harbor Area Mayors' Prayer Breakfast Committee, Secretary of the Mesa Verde Homeowners Association, founding President of Christian Management Association's Orange County Chapter, http://www.christianity.com/cma, and as Deacon/Treasurer for Christ Community Church (formerly Community Reformed Church) in Buena Park, http://www.cccbp.org/.

PROFESSIONAL INVOLVEMENTS

Even prior to the bankruptcy, John was a frequent contributor of published articles and editorials in national and local publications. He was a frequent writer and speaker on employee benefits for nonprofit organizations. Articles have also been published in books, including "Leadership Handbooks of Practical Theology, Volume Three: Leadership & Administration," 1994, and "Your Church: The Complete Church Guide to Saving Money and Buying Smart," 1998. Editorials have been published in the Los Angeles Times, the Orange County Register and the Newport Beach/Costa Mesa Daily Pilot, to name a few.

John recently joined the Advisory Council for National Tax Data http://www.nationaltaxdata.com/, parent of California Tax Data http://www.californiataxdata.com/, a closely-held corporation which provides real property tax information to the real estate industry via its web sites.

An avid California historian, John even has a photograph published in "California Historical Landmarks," 1990, published by the office of Historic Preservation, California Department of Parks and Recreation, http://ohp.parks.ca.gov/landmarks/index.htm. Most recently he has written the introduction for "The Orange Blossoms: 50 Years of Growth in Orange County", John Sorenson, editor, published by Heritage Media Corp., 2000, http://www.santaanahistory.com/. He has also written the introduction for the upcoming publication "California - Golden Past, Shining Future: A Sesquicentennial Celebration," by Cherbo Publishing Group, Inc. John is selling both of these beautiful collectible large books on consignment at the greatly reduced discount price of \$40.00, while the supply lasts.

PERSONAL

John's hobbies include his 1974 Bricklin SV-1, http://californiabricklinowners.org/, and 1990 Avanti four-door touring sedan, http://www.aoai.org/, book collecting, reading, backpacking, western states Jewish history, and California historical landmarks, http://www.calandmarks.com. John and his wife, Trina, and their three children, Sarah, CJ, and Daniel, reside in Costa Mesa. They attend Newport-Mesa Christian Center in Costa Mesa, www.nmcc.org.

Rev: 09-01